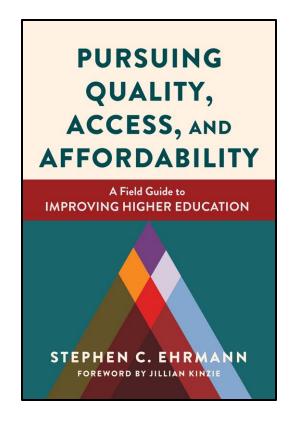
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Pursuing Quality, Access, and Affordability

A Field Guide to Improving Higher Education Stephen C. Ehrmann Foreword by Jillian Kinzie

"Faculty members, deans, provosts and presidents who want to improve their institutions can all find valuable food for thought in these pages. Dr. Ehrmann uses the example of several colleges and universities that have had notable success in improving the quality of education, affordability, and graduation rates while drawing on his own many years of experience to present a wealth of useful ideas about how to bring about real reform."

—**Derek Bok;** 300th Anniversary University Research Professor; and former president, Harvard University

"This book is one of the most important to be published in higher education in decades. It showcases institutions that have made progress on all three fronts. The book provides a beacon to lead other institutions into a sustainable and healthy future in which all students, faculty and staff thrive ... [and offers] principles, approaches, and case study examples to help institutions in this difficult but worthy work of change." —Adrianna Kezar; Wilbur Kieffer Endowed Professor; Dean's Professor of Leadership; and Director of the Pullias Center for Higher Education, University of Southern California

This book analyzes how, over the years, six pioneering colleges and universities have begun to make visible, cumulative progress on the following three fronts:

- Improve the learning outcomes of a higher education
- Extend more equitable access to degrees
- Make academic programs more affordable (in money and time) for students and other important stakeholder groups

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