# Continuous Improvement and Change Leadership at the Urban University





### **Our Team**



**Matt Renn** Data Analyst



Andréa Rodriguez
Director



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## Our Team





**Huípil**USU Mascot

# Agenda

- Meet our partner institutions
- Continuous Improvement Model
- Transformation in Action
- Q&A







**49,326** undergraduates

**67%** of u'grads are Latinx

Full-time faculty:

1,362

Student & Academic Affairs Staff:

233

Miami metro population: 6,090,660

**46,534** undergraduates

46% of u'grads are Black

Full-time faculty:

1,725

Student & Academic Affairs Staff: 586

Atlanta area population: 5,862,424

20,320 undergraduates

**60%** of u'grads are transfers

Full-time faculty:

764

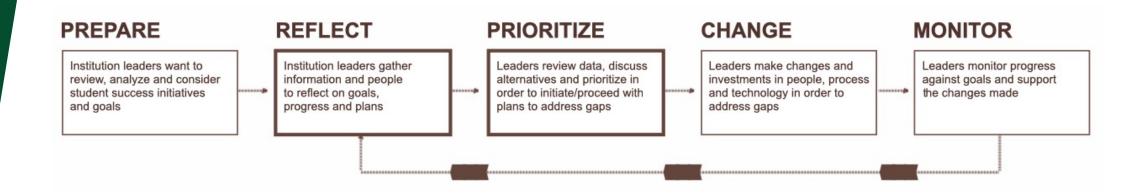
Student & Academic Affairs Staff:

96

Portland metro population:

2,445,761

# Continuous Improvement Model





### Response to COVID-19

- 3,000 faculty completed online training within first 3 months of remote learning
- 30,000 proactive messages to students who were not engaging with online courses
- Pivoting from weekly meetings, senior leaders met daily in 2020 to discuss real-time data and strategy



### Repurposing Existing Infrastructure

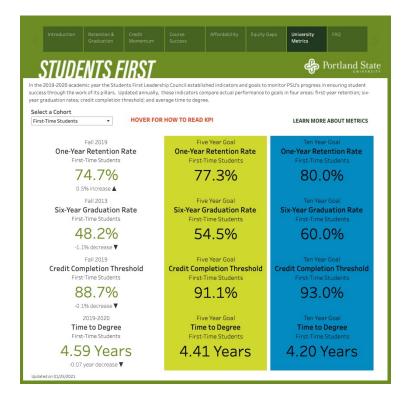
- Scaled three microcredentials to support and develop student employees who could not work during COVID-19
- Issued over 1,000
   "Remote Teach Ready" badges to faculty
- Launched Panthers
   Protecting Panthers
   app to collect data and push information to students



### Students First

- 4 pillars:
  - Persistence
  - Academic Success
  - Affordability
  - Student Experience

- University-wide
   Tableau access
- Annual student experience survey
- "Time To Act" Equity
   Summit



### Look for us in the news!

- Contributing to the literature on transformation:
  - 3 case studies highlighting our institutions' work in three areas:
    - Performance-based funding (FIU)
    - Leadership transitions (PSU)
    - Institutional mergers (GSU)
  - Modularized online content for individuals to dive deep into these concepts

# Questions?

### Connect with us!



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